

## **Our Vision**

Our vision is to be the first choice for insurance, retirement and financial services in our target markets. We want to be a model of integrity and excellence, benchmarked to global best practices, for all of our stakeholders.

## **Our Mission**

We are committed to being a leader and to enlighten and accelerate our stakeholders on the path to well-being in the communities that we operate. We are committed to being a true partner in providing our clients with financial security and peace of mind through innovative solutions that provide excellent value.

# Today. Tomorrow. Always.

## **Our Values**

Integrity

Fairness

Excellence

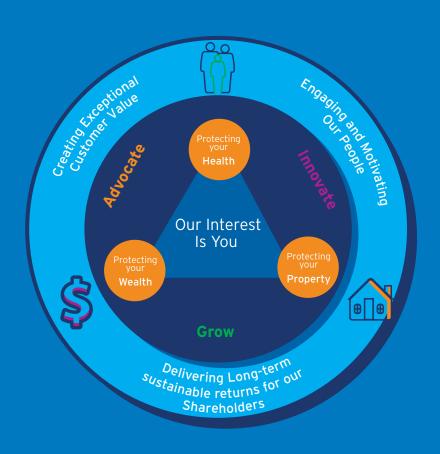
Respect

Professionalism

Teamwork

# Our Purpose

At Argus, our purpose is to deliver long-term sustainable returns to our shareholders through exceptional customer service, delivered by engaging and motivating our staff. "Our Interest is You" spans across all stakeholders as we seek to provide exceptional value through the solutions and services that we offer.



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"We are fortunate to have many loyal and valued clients and it is these long-term partnerships that allow us to deliver the value our clients need whilst generating sustainable income for our shareholders. Our customer-centric approach to doing business has won us several new valuable clients for our employee benefits business and secured long-term relationships for many more."

Peter Dunkerley, CFO

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## Our Value

## Customer Value

We focus on providing real benefit to our customers by delivering market-leading flexible solutions and high quality service of excellent value. Delivering on our brand promise "Our Interest is You" is core to our culture and central to our role as a trusted partner in navigating through everyday challenges and supporting long-term success.

### **Advocacy**

Our aim is to be the pioneer in affecting change and action to improve the lives of the residents in Bermuda, Gibraltar and Malta where we operate. We seek to act as an innovative advocate on community well-being and as a thought leader in the legislative reform of Employee Benefit services to the advantage of all stakeholder interests across our industry.

#### **Growth**

We will continue to focus on growth opportunities by expanding into related business products and services in relevant markets to enhance our long-term, sustainable profitability. We leverage our extensive experience and knowledge across our team whilst collaborating with best-in-class global partners to remain in line with international best practice and emerging trends.

#### **Innovation**

We are dedicated to promoting collaboration and innovation throughout the company. Our focus is to deliver exceptional service for our customers, setting Argus apart as a leader in the marketplace. This involves a proactive and agile approach to innovation and decision-making, encouraging different ways of working and getting the right balance between technology and personal contact to improve the experience of our customers, employees, business partners and stakeholders.



# Shareholder Value

We seek to generate attractive long-term returns on shareholder's capital whilst managing short-term volatility. Delivering on our customer promise is fundamental to generating sustainable value: we never compromise on our ability to deliver on our commitments.

### **Earnings**

Our business model is based on delivering earnings from both operational and investment performance. To build sustainable earnings we are broadening our business mix both geographically and by products while reducing the impact of investment volatility. Additionally, we are managing operational expenses by leveraging resources across the organisation through people, systems and business infrastructure.

### Volatility

We recognise that our shareholders expect us to manage volatility in our investment portfolio. Our goal is to minimise the short-term impact of the unrealised investment gains and losses due to market changes on the income statement whilst employing sound asset to liability matching principles to ensure the long-term financial health of the company.

### Capital

Our capital strategy balances meeting mandatory regulatory capital in each of our territories with the need to invest capital to support future strategic objectives such as innovation and overseas expansion while rewarding shareholders with dividends.



# Sustainable Value

We are willing to constantly challenge our current thinking and evolve beyond today to meet our responsibilities to our customers, shareholders and the broader community. Our commitment in developing our team, learning more about our customers and building new business channels are key differentiators from our competitors and aid us in promoting long-term growth in our business.

Our culture is to do the right thing on behalf of our people, our customers and our shareholders. We believe by doing this we can create a virtuous circle of long-term sustainable value for all.

### **Our People**

Through our culture of teamwork, mutual support and empowerment, we work to find the right options which yield the best results for our customers when addressing their specific needs. This builds staff advocacy which leads to superior client experiences and increasing customer loyalty.

#### **Our Customers**

Building customer loyalty means respecting the unique needs of our customer base. We understand that diverse customer needs require comprehensive solutions. This leads to better quality of service, value for money and high levels of client retention.

#### **Our Shareholders**

The investments we make in the short-term to create an exceptional client experience, and to engage and motivate our employees lead to long-term sustainable profitable growth for our shareholders.



## **Our Products & Services**

Promoting and supporting **prevention-focused strategies** is our way of assisting our commercial and personal customers in achieving the financial security, physical well-being and peace of mind that they are seeking.



# Employee Benefits

Health, Life Insurance, Disability Income, Retirement Income and Pensions

As the market leader for employee benefits in Bermuda, our customers have access to comprehensive plans, tools and resources tailored to the needs of both employers and employees.

Argus Health offers our **Thrive.** Programme which is a comprehensive "Well Being" strategy designed to empower customers to better self-manage their health and proactively focus on new ways to live a healthier life. The **Thrive.** Population Health Management approach was developed in collaboration with Johns Hopkins Medicine International who has a proven track record of success in managing down overall healthcare costs and improving health well-being for their own employees and customers.

Argus Pensions has a simple and convenient investment fund structure, with excellent portfolio diversification appropriate for anyone regardless of their level of investment knowledge or long-term financial goals. Through our educational workshops, online tools and personalised advice, employees receive the help they need to plan for their retirement, or to just start saving for an important milestone such as funding their children's education.



# Global Property & Casualty (P&C)

Commercial Property and Liability, Home, Motor, Marine, Travel

Whether a business or individual, we ensure our customers have the right coverage and first-class service through a broad range of insurance coverage offered in Bermuda, Gibraltar and Malta.

Our services are offered either directly or through independent insurance intermediaries depending on the needs of our customers within the respective territories. Our recent acquisition of Island Insurance Brokers Limited, an independent insurance brokerage firm in Malta, is just another example of our strategy to strengthen our international presence and grow our existing portfolio through additional distribution channels and complementary lines of business.



# Wealth Management

Investment and Asset Management, Financial Planning, Private Placement Life Insurance

Our goal is to deliver excellent asset protection and investment solutions that are tailored to meet the various needs of our customers; whether that's capital growth, securing a steady income or meeting future liabilities.

Through AFL Investments Limited, we provide a range of investment offerings including discretionary management, custody and investment advisory services. By collaborating with international independent experts we can offer market leading investment strategies, supported by globally recognised benchmarks.

For customers who are interested in investment opportunities that may not ordinarily be available onshore, we provide a wide array of policy structures designed to comply with the regulatory codes of several jurisdictions, allowing for greater protection, peace of mind and convenience.

## Balanced Performance

For the six months ended September 30, 2016

Net income

Measure of earnings

\$8.2

Sept. 2015: \$3.0 m Sept. 2014: \$10.6 m

million

Return on average equity

Net income as a percentage of shareholders' equity

125%\* Mar

\* March 2016: 6.0% March 2015: 14.3 %

\*Based on annualised return on average equity

Combined fee income

Fees generated by our Employee Benefits and Wealth Management business

\$9.0

Sept. 2015: \$10.7 m Sept. 2014: \$10.9 m

million

Combined operating ratio

Measure of underwriting performance for our general and health insurance business

895%

**%** Sept. 2015: 82.8 % Sept. 2014: 82.9 %

Employee advocacy

Recommend Argus as a great place to work

**87**%

Sept. 2015: 79 % Sept. 2014: 88 % Operating cash flow

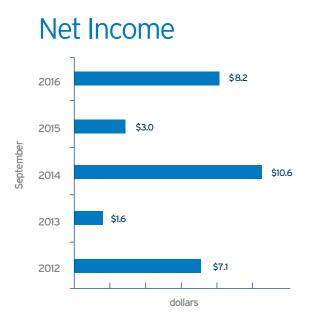
Cash generated by business operations

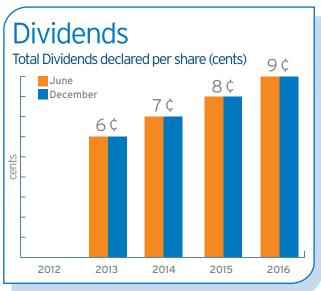
\$**14**7

Sept. 2015: \$17.6 m Sept. 2014: \$21.0 m

million

## Report to Shareholders





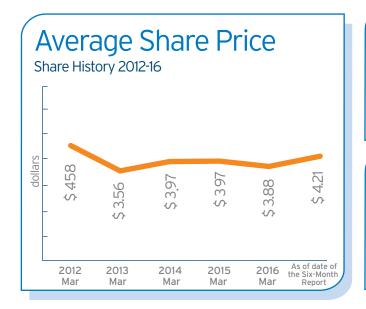
The Argus Group's brand promise of "Our Interest Is You" underpins how we do business. Our culture is to do the right thing on behalf of our people, customers and shareholders. We believe by doing this, we can create long-term sustainable value for all. In the March 2016 annual report, the Argus Group promised to take key actions that would create value. These actions have had a positive impact on our half-year financial results, producing \$8.2 million earnings and earnings per share of \$0.39.

First, as promised, the Group has taken steps to reduce income volatility within our investment portfolio. The changes made have resulted in investment income for the six months to September 30, 2016 of \$14.0 million. During the year, shifts in both equity and bond markets have resulted in unrealised gains of \$7.9 million where conversely in the prior year, market movements generated unrealised losses of \$11.8 million.

Additionally, the Group reduced its holdings in Bermuda equities by 35%, in keeping with the strategy to reduce concentration risk within the investment portfolio. The sale of Bermuda equities had a one-off positive impact of \$3.1 million on the financial results for the six months to September 2016.

Secondly, we delivered our new pension fund offering and promised to reduce fees in order to enhance pension member savings. We "put our money where our mouth is" which, in the short term, has led to the \$1.7 million decline in combined fee income. However, we expect that doing the right thing for our pension members will result in enhanced long-term profitability.

Within our operations, the Group has experienced an increase in Net Benefits and Claims of \$7.5 million primarily due to health claims returning to a more normal level after the unusually low claims incurred in the six months of the prior year. We continue to expect health expenses to remain at current levels until savings from longer-term chronic disease management initiatives take effect. This coupled with the decrease in net premiums earned of \$2.4 million has resulted in the combined operating ratio, which is a measure of the underwriting performance for our general and health insurance business, of 89.5% compared with 82.8% in the prior year. This trend validates our commitment to support a sustainable healthcare system in Bermuda through our Population Health and Thrive wellness initiatives.







In addition to our Population Health and Pension fund initiatives, significant investment is being made to progress our strategic goals, including building our global digital channel capability and diversification of our business outside of Bermuda.

We are pleased to include in our September 2016 report our newly acquired subsidiary, Island Insurance Brokers Limited, which is a leading insurance broker in Malta and provides the Group with a springboard for further growth and expansion of the Argus Group in Europe.

At the AGM of the Company held on September 29, 2016, all the Directors were re-elected and all other resolutions were similarly passed. At a meeting of the Board held immediately after the AGM, Ms. Sheila Nicoll was re-elected Chairman.

The Board has declared a dividend of nine cents per share payable on January 24, 2017 for shareholders of record on January 10, 2017. This represents a final dividend of 18 cents per share based upon the audited financial statements of the Group for the year ended March 31, 2016 and an annualised dividend yield of 4.9 %.

On behalf of the Board and Management, we wish to thank our Shareholders and clients for their continued support and commend the hard work and commitment of our staff.

Sheila E. Nicoll

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Alison S. Hill
CHIEF EXECUTIVE OFFICER

December 9, 2016

# Condensed Consolidated Balance Sheet

| ASSETS         ASSETS           Cash and short-term investments         30,083         34,106           Interest and dividends receivable         2,863         2,826           Investments         3 513,286         482,280           Insurance balances receivable         14,121         12,796           Insurance balances receivable         14,121         12,796           Reinsurers' share of:         2         24,035           Claims provisions         14,278         24,035           Uhearned premiums         12,275         9,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         1,010         1,098           Investment properties         10,448         10,448           Investment in properties         10,448         10,448           Investment properties         10,448         10,448           Interport and equipment         58,184         58,513           Interport and equipme  |  |      | SEPTEMBER 30 | MARCH 31  |
|---|--|------|--------------|-----------|
| Cash and short-term investments         30,083         34,106           Interest and dividends receivable intrests and dividends receivable         2,863         2,826           Receivable for investments sold insurance balances receivable         49,360         6,703           Result in the state of:         14,127         12,796           Claims provisions         14,278         24,035           Unearned premiums         12,275         9,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         1,010         1,098           Investment properties         10,448         14,488           Investment properties         6,497         2,435           TOTAL GENERAL FUND ASSETS         72,915         66,778           TOTAL ESEREGATED FUND ASSETS         72,915         662,781           TOTAL ASSETS         2,200,171         2,061,714           LIF and annuity policy reserves         176,532         174,894           Insurance contract liabilities         229,799         23,836           Insurance premiums         21,069         17,598           Insurance payable         13,894         18,402           Payable   | (In \$ thousands)  | Note |              |           |
| Cash and short-term investments         30,083         34,106           Interest and dividends receivable intrests and dividends receivable         2,863         2,826           Receivable for investments sold insurance balances receivable         49,360         6,703           Result in the state of:         14,127         12,796           Claims provisions         14,278         24,035           Unearned premiums         12,275         9,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         1,010         1,098           Investment properties         10,448         14,488           Investment properties         6,497         2,435           TOTAL GENERAL FUND ASSETS         72,915         66,778           TOTAL ESEREGATED FUND ASSETS         72,915         662,781           TOTAL ASSETS         2,200,171         2,061,714           LIF and annuity policy reserves         176,532         174,894           Insurance contract liabilities         229,799         23,836           Insurance premiums         21,069         17,598           Insurance payable         13,894         18,402           Payable   |  |      |              |           |
| Intrest and dividends receivable         2,863         2,826           Investments         3 513,286         482,287           Receivable for investments sold         49,360         6,703           Insurance balances receivable         14,121         12,779           Reinsurers' share of:         14,278         24,035           Unearing provisions         14,278         29,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         10,448         10,448           Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intrangible assets         6,497         2,435           TOTAL SEGREGATED FUND ASSETS         72,915         662,781           TOTAL SEGREGATED FUND ASSETS         1,470,255         1,398,933           TOTAL Contract liabilities         11,642         1,484           LIBBILITES         11,642         1,484           Insurance contract liabilities         2,200,171         2,061,714           LIBBILITES         1,484         1,484           Provision for unpaid and unreported claims         31,978  | ASSETS   |      |              |           |
| Investments   3   513,286   482,287   Receivable for investments sold   49,360   6,703   18,121   12,796   12,121   12,796   12,121   12,796   12,121   12,796   12,275   9,572   12,275   9,572   12,275   9,572   12,275   9,572   12,275   9,572   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,275   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   11,644   12,286   12,286   11,644   12,286   12,286   12,287   12,286 |  |      | *            | •         |
| Receivable for investments sold         49,360         6,703           Insurance balances receivable         14,121         12,736           Reinisurers' stars of:         12,275         9,572           Claims provisions         14,278         24,035           Unearmed premiums         12,275         9,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         10,488         10,448           Investment properties         10,448         10,448           Properly and equipment         58,184         16,85,531           Intangible assets         6,97         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL SEGREGATED FUND ASSETS         729,915         662,781           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES         18         176,532         174,894           Insurance contract liabilities         2,200,171         2,061,714           Life and annuity policy reserves         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Unearmed premiums  |  |      | *            |           |
| Insurance balances receivable   14,121   12,796   Reinsurers' share of:   |  | 3    |              |           |
| Reinsurers' share of:         14,278         24,035           Claims provisions         12,275         9,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         12,386         11,644           Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL SEGREGATED FUND ASSETS         1,70,256         1,338,933           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES         1         176,532         174,894           Insurance contract liabilities         176,532         174,894           Insurance contract liabilities         21,069         17,598           Insurance premiums         10,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance contract liabilities         229,579         231,836           Insurance premiums         1,069         17,861           Total insurance contract liabilities         2,   |  |      |              |           |
| Claims provisions         14,278         24,035           Unearned premiums         12,275         9,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         12,386         11,644           Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intragible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES           Insurance contract liabilities         176,532         174,894           Life and annuity policy reserves         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Insurance balances payable         13,894         18,402           Insurance balances payable         248,450         233,995   |  |      | 14,121       | 12,796    |
| Unearned premiums         12,275         9,572           Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,098           Investment in associates         12,386         11,644           Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intrangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL ASSETS         1,470,256         1,398,933           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES         Insurance contract liabilities         176,532         174,894           Insurance contract liabilities         21,069         17,598         17,598           Insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402   |  |      | 44.270       | 24.025    |
| Other assets         5,124         6,300           Deferred policy acquisition costs         1,010         1,088           Investment in associates         12,386         11,644           Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES           Insurance contract liabilities         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance palances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Insurance palances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities   | •  |      | *            | •         |
| Deferred policy acquisition costs         1,010         1,098           Investment in associates         12,386         11,648           Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL ASSETS         1,470,256         1,398,933           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES         Insurance contract liabilities         176,532         174,894           Life and annuity policy reserves         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,348           Insurance contract liabilities         229,579         231,836           Insurance contract liabilities         229,579         231,836           Insurance contract liabilities         32,935         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         13,894         18,402           Payables arising from investment transactions         82,223         33,935           Accounts payable and accrued liabilities  |  |      |              |           |
| Investment in associates         12,386         11,644           Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES         Total cannot a liabilities         116,532         174,894           Insurance contract liabilities         21,069         17,598           Insurance premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,386           Insurance palances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         248,450         233,985           Accounts payable and accrued liabilities         15         67           Total EBREAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         595,346         538,754           TOTAL LEGUITY         116,969         17,861 </td <td></td> <td></td> <td>*</td> <td></td>  |  |      | *            |           |
| Investment properties         10,448         10,448           Property and equipment         58,184         58,531           Intangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL SEGREGATED FUND ASSETS         1,470,256         1,398,933           TOTAL ASSETS         2,200,171         2,061,714           LIGABILITIES           Insurance contract liabilities         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Uncermed premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         248,450         238,985           TOTAL SEGREGATED FUND LIABILITIES         595,346         538,754           TOTAL LEQUITY ATTRIBUTABLE TO  |  |      |              | •         |
| Property and equipment interactions         58,184         58,531 intangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781         1,398,933           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES           Insurance contract liabilities         7176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Invariance palances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Toxas payable         15         67           Post-employment benefit liabilities         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         2,065,602         1,937,687           TOTAL LIABILITIES         2,055,602         1,937,687           EQUITY  |  |      |              |           |
| Intangible assets         6,497         2,435           TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL SEGREGATED FUND ASSETS         1,470,256         1,398,933           TOTAL ASSETS         2,200,171         2,061,714           LIABILITIES           Insurance contract liabilities         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         595,346         538,754           TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         595,346         538,754           TOTAL LIABILITIES         2,065,602         1,937,687           EQUITY<   | ' '  |      |              |           |
| TOTAL GENERAL FUND ASSETS         729,915         662,781           TOTAL SEGREGATED FUND ASSETS         1,470,256         1,398,933           TOTAL ASSETS         2,200,171         2,061,714           LIGABILITIES           Insurance contract liabilities         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Provision for unpaid and unreported claims         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         15         67           Taxes payable         15         67           Post-employment benefit liabilities         6         4,175         4,135           TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         2,065,602         1,937,687           EQUITY           Attributable to Shareholders of the Company         52,925         52,891           Share capital  |  |      | *            |           |
| TOTAL SEGREGATED FUND ASSETS         1,470,256         1,398,933           TOTAL ASSETS         2,200,171         2,061,714           LIGABILITIES           Insurance contract liabilities           Life and annuity policy reserves         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         6         4,175         4,135           TOTAL SEGREGATE FUND LIABILITIES         595,346         538,754           TOTAL LIABILITIES         2,065,602         1,937,687 <th< td=""><td></td><td></td><td></td><td></td></th<>  |  |      |              |           |
| TOTAL ASSETS   2,200,171   2,061,714  |  |      | *            | -         |
| LIABILITIES     Insurance contract liabilities     Life and annuity policy reserves   176,532   174,894     Provision for unpaid and unreported claims   31,978   39,344     Unearned premiums   21,069   17,598     Total insurance contract liabilities   229,579   231,836     Insurance balances payable   13,894   18,402     Payables arising from investment transactions   82,223   33,937     Investment contract liabilities   248,450   233,985     Accounts payable and accrued liabilities   17,010   16,392     Taxes payable   15   67     Post-employment benefit liabilities   6   4,175   4,135     TOTAL GENERAL FUND LIABILITIES   595,346   538,754     TOTAL GENERAL FUND LIABILITIES   595,346   538,754     TOTAL LIABILITIES   5,955,346   538,754     TOTAL LIABILITIES   5,955,742     Accumulated other comprehensive income/(loss)   8   1,378   (3,937)     TOTAL LEQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY   133,063   122,557     Attributable to non-controlling interests   1,506   1,470     TOTAL EQUITY   134,569   124,027  | TOTAL SEGREGATED FUND ASSETS                             |      | 1,470,256    | 1,398,933 |
| Insurance contract liabilities         176,532         174,894           Life and annuity policy reserves         176,532         174,894           Provision for unpaid and unreported claims         31,978         39,344           Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         6         4,175         4,135           TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         595,346         538,754           TOTAL LIABILITIES         2,065,602         1,937,687           EQUITY         Attributable to Shareholders of the Company         52,925         52,891           Share capital         16,969         17,861         50,792         52,925         52,891           Contributed surplus         52,925   | TOTAL ASSETS   |      | 2,200,171    | 2,061,714 |
| Life and annuity policy reserves       176,532       174,894         Provision for unpaid and unreported claims       31,978       39,344         Unearned premiums       21,069       17,598         Total insurance contract liabilities       229,579       231,836         Insurance balances payable       13,894       18,402         Payables arising from investment transactions       82,223       33,937         Investment contract liabilities       248,450       233,985         Accounts payable and accrued liabilities       17,010       16,392         Taxes payable       15       67         Post-employment benefit liabilities       6       4,175       4,135         TOTAL GENERAL FUND LIABILITIES       595,346       538,754         TOTAL SEGREGATED FUND LIABILITIES       595,346       538,754         TOTAL LIABILITIES       2,065,602       1,937,687         EQUITY         Attributable to Shareholders of the Company       5       52,925       52,891         Share capital       16,969       17,861       Contributed surplus       52,925       52,891         Retained earnings       61,791       55,742       Accumulated other comprehensive income/(loss)       8       1,378       (3,937) <td< td=""><td>LIABILITIES</td><td></td><td></td><td></td></td<>   | LIABILITIES  |      |              |           |
| Provision for unpaid and unreported claims         31,978         39,344           Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         6         4,175         4,135           TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         1,470,256         1,398,933           TOTAL LIABILITIES         2,065,602         1,937,687           EQUITY         Attributable to Shareholders of the Company         52,225         52,891           Retained earnings         61,791         55,742         Accumulated other comprehensive income/(loss)         8         1,378         (3,937)           TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY         133,063         122,557           Attributable to non-controlling interests         1,506         1,   | Insurance contract liabilities                           |      |              |           |
| Unearned premiums         21,069         17,598           Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         6         4,175         4,135           TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         1,470,256         1,398,933           TOTAL LIABILITIES         2,065,602         1,937,687           EQUITY           Attributable to Shareholders of the Company         5         52,925         52,981           Share capital         16,969         17,861         Contributed surplus         52,925         52,981           Retained earnings         61,791         55,742         Accumulated other comprehensive income/(loss)         8         1,378         (3,937)           TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY         134,569         124,027   | Life and annuity policy reserves                         |      | 176,532      | 174,894   |
| Total insurance contract liabilities         229,579         231,836           Insurance balances payable         13,894         18,402           Payables arising from investment transactions         82,223         33,937           Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         6         4,175         4,135           TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         1,470,256         1,398,933           TOTAL LIABILITIES         2,065,602         1,937,687           EQUITY         Attributable to Shareholders of the Company         52,925         52,891           Retained earnings         61,791         55,742           Accumulated other comprehensive income/(loss)         8         1,378         (3,937)           TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY         133,063         122,557           Attributable to non-controlling interests         1,506         1,470           TOTAL EQUITY         134,569         124,027  | Provision for unpaid and unreported claims               |      | 31,978       | 39,344    |
| Insurance balances payable       13,894       18,402         Payables arising from investment transactions       82,223       33,937         Investment contract liabilities       248,450       233,985         Accounts payable and accrued liabilities       17,010       16,392         Taxes payable       15       67         Post-employment benefit liabilities       6       4,175       4,135         TOTAL GENERAL FUND LIABILITIES       595,346       538,754         TOTAL SEGREGATED FUND LIABILITIES       1,470,256       1,398,933         TOTAL LIABILITIES       2,065,602       1,937,687         EQUITY         Attributable to Shareholders of the Company       5       52,925       52,891         Retained earnings       61,791       55,742         Accumulated other comprehensive income/(loss)       8       1,378       (3,937)         TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY       133,063       122,557         Attributable to non-controlling interests       1,506       1,470         TOTAL EQUITY       134,569       124,027   | Unearned premiums  |      | 21,069       | 17,598    |
| Payables arising from investment transactions       82,223       33,937         Investment contract liabilities       248,450       233,985         Accounts payable and accrued liabilities       17,010       16,392         Taxes payable       15       67         Post-employment benefit liabilities       6       4,175       4,135         TOTAL GENERAL FUND LIABILITIES       595,346       538,754         TOTAL SEGREGATED FUND LIABILITIES       1,470,256       1,398,933         TOTAL LIABILITIES       2,065,602       1,937,687         EQUITY         Attributable to Shareholders of the Company       52,025       52,891         Share capital       16,969       17,861         Contributed surplus       52,925       52,891         Retained earnings       61,791       55,742         Accumulated other comprehensive income/(loss)       8       1,378       (3,937)         TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY       133,063       122,557         Attributable to non-controlling interests       1,506       1,470         TOTAL EQUITY       134,569       124,027  | Total insurance contract liabilities                     |      | 229,579      | 231,836   |
| Investment contract liabilities         248,450         233,985           Accounts payable and accrued liabilities         17,010         16,392           Taxes payable         15         67           Post-employment benefit liabilities         6         4,175         4,135           TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         1,470,256         1,398,933           TOTAL LIABILITIES         2,065,602         1,937,687           EQUITY         ***         ***           Attributable to Shareholders of the Company         ***         52,925         52,891           Contributed surplus         52,925         52,891           Retained earnings         61,791         55,742           Accumulated other comprehensive income/(loss)         8         1,378         (3,937)           TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY         133,063         122,557           Attributable to non-controlling interests         1,506         1,470           TOTAL EQUITY         134,569         124,027  | Insurance balances payable                               |      | 13,894       | 18,402    |
| Accounts payable and accrued liabilities 17,010 16,392 Taxes payable 15 67 Post-employment benefit liabilities 6 4,175 4,135 TOTAL GENERAL FUND LIABILITIES 595,346 538,754 TOTAL SEGREGATED FUND LIABILITIES 1,470,256 1,398,933 TOTAL LIABILITIES 2,065,602 1,937,687  EQUITY Attributable to Shareholders of the Company Share capital 16,969 17,861 Contributed surplus 52,925 52,891 Retained earnings 61,791 55,742 Accumulated other comprehensive income/(loss) 8 1,378 (3,937) TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY 133,063 122,557 Attributable to non-controlling interests 1,506 1,470 TOTAL EQUITY 134,569 124,027   | Payables arising from investment transactions            |      | 82,223       | 33,937    |
| Taxes payable       15       67         Post-employment benefit liabilities       6       4,175       4,135         TOTAL GENERAL FUND LIABILITIES       595,346       538,754         TOTAL SEGREGATED FUND LIABILITIES       1,470,256       1,398,933         TOTAL LIABILITIES       2,065,602       1,937,687         EQUITY       Attributable to Shareholders of the Company         Share capital       16,969       17,861         Contributed surplus       52,925       52,891         Retained earnings       61,791       55,742         Accumulated other comprehensive income/(loss)       8       1,378       (3,937)         TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY       133,063       122,557         Attributable to non-controlling interests       1,506       1,470         TOTAL EQUITY       134,569       124,027   | Investment contract liabilities                          |      | 248,450      | 233,985   |
| Post-employment benefit liabilities 6 4,175 4,135  TOTAL GENERAL FUND LIABILITIES 595,346 538,754  TOTAL SEGREGATED FUND LIABILITIES 1,470,256 1,398,933  TOTAL LIABILITIES 2,065,602 1,937,687  EQUITY  Attributable to Shareholders of the Company 5hare capital 16,969 17,861  Contributed surplus 52,925 52,891  Retained earnings 61,791 55,742  Accumulated other comprehensive income/(loss) 8 1,378 (3,937)  TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY 133,063 122,557  Attributable to non-controlling interests 1,506 1,470  TOTAL EQUITY 134,569 124,027  | Accounts payable and accrued liabilities                 |      | 17,010       | 16,392    |
| TOTAL GENERAL FUND LIABILITIES         595,346         538,754           TOTAL SEGREGATED FUND LIABILITIES         1,470,256         1,398,933           TOTAL LIABILITIES         2,065,602         1,937,687           EQUITY           Attributable to Shareholders of the Company           Share capital         16,969         17,861           Contributed surplus         52,925         52,891           Retained earnings         61,791         55,742           Accumulated other comprehensive income/(loss)         8         1,378         (3,937)           TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY         133,063         122,557           Attributable to non-controlling interests         1,506         1,470           TOTAL EQUITY         134,569         124,027   | Taxes payable  |      | 15           | 67        |
| TOTAL SEGREGATED FUND LIABILITIES       1,470,256       1,398,933         TOTAL LIABILITIES       2,065,602       1,937,687         EQUITY         Attributable to Shareholders of the Company         Share capital       16,969       17,861         Contributed surplus       52,925       52,891         Retained earnings       61,791       55,742         Accumulated other comprehensive income/(loss)       8       1,378       (3,937)         TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY       133,063       122,557         Attributable to non-controlling interests       1,506       1,470         TOTAL EQUITY       134,569       124,027  | Post-employment benefit liabilities                      | 6    | 4,175        | 4,135     |
| EQUITY         2,065,602         1,937,687           EQUITY         Attributable to Shareholders of the Company         16,969         17,861           Share capital         16,969         17,861           Contributed surplus         52,925         52,891           Retained earnings         61,791         55,742           Accumulated other comprehensive income/(loss)         8         1,378         (3,937)           TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY         133,063         122,557           Attributable to non-controlling interests         1,506         1,470           TOTAL EQUITY         134,569         124,027   | TOTAL GENERAL FUND LIABILITIES                           |      | 595,346      | 538,754   |
| EQUITY  Attributable to Shareholders of the Company Share capital 16,969 17,861 Contributed surplus 52,925 52,891 Retained earnings 61,791 55,742 Accumulated other comprehensive income/(loss) 8 1,378 (3,937)  TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY 133,063 122,557  Attributable to non-controlling interests 1,506 1,470  TOTAL EQUITY 134,569 124,027  | TOTAL SEGREGATED FUND LIABILITIES                        |      | 1,470,256    | 1,398,933 |
| Attributable to Shareholders of the Company Share capital 16,969 17,861 Contributed surplus 52,925 52,891 Retained earnings 61,791 55,742 Accumulated other comprehensive income/(loss) 8 1,378 (3,937) TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY 133,063 122,557 Attributable to non-controlling interests 1,506 1,470 TOTAL EQUITY 134,569 124,027   | TOTAL LIABILITIES  |      | 2,065,602    | 1,937,687 |
| Share capital       16,969       17,861         Contributed surplus       52,925       52,891         Retained earnings       61,791       55,742         Accumulated other comprehensive income/(loss)       8       1,378       (3,937)         TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY       133,063       122,557         Attributable to non-controlling interests       1,506       1,470         TOTAL EQUITY       134,569       124,027   | EQUITY   |      |              |           |
| Share capital       16,969       17,861         Contributed surplus       52,925       52,891         Retained earnings       61,791       55,742         Accumulated other comprehensive income/(loss)       8       1,378       (3,937)         TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY       133,063       122,557         Attributable to non-controlling interests       1,506       1,470         TOTAL EQUITY       134,569       124,027   | Attributable to Shareholders of the Company              |      |              |           |
| Contributed surplus Retained earnings Accumulated other comprehensive income/(loss)  TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY Attributable to non-controlling interests  TOTAL EQUITY   |  |      | 16,969       | 17,861    |
| Accumulated other comprehensive income/(loss) 8 1,378 (3,937)  TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY 133,063 122,557  Attributable to non-controlling interests 1,506 1,470  TOTAL EQUITY 134,569 124,027  |  |      | 52,925       | 52,891    |
| Accumulated other comprehensive income/(loss) 8 1,378 (3,937)  TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY 133,063 122,557  Attributable to non-controlling interests 1,506 1,470  TOTAL EQUITY 134,569 124,027  | Retained earnings  |      | 61,791       | 55,742    |
| Attributable to non-controlling interests 1,506 1,470 TOTAL EQUITY 134,569 124,027  | Accumulated other comprehensive income/(loss)            | 8    | 1,378        | (3,937)   |
| TOTAL EQUITY 134,569 124,027  | TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY |      | 133,063      | 122,557   |
|   | Attributable to non-controlling interests                |      | 1,506        | 1,470     |
| TOTAL EQUITY AND LIABILITIES 2,200,171 2,061,714  | TOTAL EQUITY   |      | 134,569      | 124,027   |
|   | TOTAL EQUITY AND LIABILITIES                             |      | 2,200,171    | 2,061,714 |

# Condensed Consolidated Statement of Operations

| For the six months ended September 30 (In \$ thousands, except per share data) | Note | 2016<br>(Unaudited) | 2015<br>(Unaudited) |
|--|------|---------------------|---------------------|
| REVENUE  |      |                     |                     |
| Gross premiums written   |      | 86,191              | 88,548              |
| Reinsurance ceded  |      | (21,442)            | (20,865)            |
| Net premiums written   |      | 64,749              | 67,683              |
| Net change in unearned premiums  |      | (947)               | (1,443)             |
| Net premiums earned  |      | 63,802              | 66,240              |
| Investment income  | 3.2  | 14,018              | (6,587)             |
| Share of earnings of associates  |      | 879                 | 85                  |
| Commissions, management fees and other   |      | 13,674              | 17,270              |
|  |      | 92,373              | 77,008              |
| EXPENSES   |      |                     |                     |
| Policy benefits  |      | 10,106              | 6,334               |
| Claims and adjustment expenses   |      | 51,763              | 49,299              |
| Reinsurance recoveries   |      | (12,140)            | (9,743)             |
| Gross change in contract liabilities   |      | (4,953)             | (7,653)             |
| Change in reinsurers' share of claims provisions                               |      | 9,462               | 8,466               |
| NET BENEFITS AND CLAIMS  |      | 54,238              | 46,703              |
| Commission expenses  |      | 2,665               | 2,417               |
| Operating expenses   |      | 25,156              | 22,450              |
| Amortisation, depreciation and impairment                                      |      | 2,106               | 2,025               |
|  |      | 84,165              | 73,595              |
| EARNINGS BEFORE INCOME TAXES   |      | 8,208               | 3,413               |
| Income tax expense   |      | 6                   | 68                  |
| NET EARNINGS FOR THE PERIOD  |      | 8,202               | 3,345               |
| Attributable to:   |      |                     |                     |
| Shareholders of the Company  |      | 8,166               | 3,020               |
| Non-controlling interests  |      | 36                  | 325                 |
|  |      | 8,202               | 3,345               |
| Earnings per share:  | 7    |                     |                     |
| Basic  |      | 0.39                | 0.14                |
| Fully diluted  |      | 0.39                | 0.14                |

# Condensed Consolidated Statement of Comprehensive Income

| For the six months ended September 30 (In \$ thousands)                 | 2016<br>(Unaudited) | 2015<br>(Unaudited) |
|---|---------------------|---------------------|
| NET FARMINGS FOR THE REPLAN   | 0.202               | 2.245               |
| NET EARNINGS FOR THE PERIOD   | 8,202               | 3,345               |
| OTHER COMPREHENSIVE INCOME  |                     |                     |
| Items that will not be reclassified to net earnings:                    |                     |                     |
| Post-employment medical benefit obligation remeasurement                | 5                   | 423                 |
| Items that are or may subsequently be reclassified to net earnings:     |                     |                     |
| Change in unrealised gains on available-for-sale investments            | 6,178               | 24                  |
| Change in unrealised (losses)/gains on translating financial statements |                     |                     |
| of foreign operations   | (868)               | 189                 |
| OTHER COMPREHENSIVE INCOME FOR THE PERIOD                               | 5,315               | 636                 |
| COMPREHENSIVE INCOME FOR THE PERIOD                                     | 13,517              | 3,981               |
| OTHER COMPREHENSIVE INCOME ATTRIBUTABLE TO:                             |                     |                     |
| Shareholders of the Company   | 5,315               | 636                 |
|   | 5,315               | 636                 |
| COMPREHENSIVE INCOME ATTRIBUTABLE TO:                                   |                     |                     |
| Shareholders of the Company   | 13,481              | 3,656               |
| Non-controlling interests   | 36                  | 325                 |
|   | 13,517              | 3,981               |

# Condensed Consolidated Statement of Changes in Equity

| For the six months ended September 30 (In \$ thousands, except the number of shares)         | Note | 2016<br>(Unaudited) | 2015<br>(Unaudited) |
|--|------|---------------------|---------------------|
| SHARE CAPITAL  |      |                     |                     |
| Authorised:  |      |                     |                     |
| 25,000,000 common shares of \$1.00 each (2015 – 25,000,000)                                  |      | 25,000              | 25,000              |
| Issued and fully paid, beginning of period 21,644,270 shares                                 |      |                     |                     |
| (2015 – 21,573,148 shares)   |      | 21,644              | 21,573              |
| Add: Shares issued under the dividend reinvestment plan 43,144 shares (2015 – 33,611 shares) |      | 43                  | 33                  |
| Deduct: Shares held in Treasury, at cost 702,306 shares                                      |      | 43                  | 33                  |
| (2015 – 387,306 shares)  |      | (4,718)             | (3,771)             |
| TOTAL, NET OF SHARES HELD IN TREASURY, END OF PERIOD   |      | 16,969              | 17,835              |
| CONTRIBUTED SURPLUS  |      |                     |                     |
| Balance, beginning of period   |      | 52,891              | 52,698              |
| Stock-based compensation expense   |      | 86                  | 92                  |
| Treasury shares granted to employees   |      | (180)               | (222)               |
| Shares issued under the dividend reinvestment plan   |      | 128                 | 98                  |
| BALANCE, END OF PERIOD   |      | 52,925              | 52,666              |
| RETAINED EARNINGS  |      |                     |                     |
| Balance, beginning of period   |      | 55,742              | 52,141              |
| Net earnings for the period  |      | 8,166               | 3,020               |
| Dividends  |      | (1,910)             | (1,691)             |
| Loss on treasury shares granted to employees   |      | (207)               | (290)               |
| BALANCE, END OF PERIOD   |      | 61,791              | 53,180              |
| ACCUMULATED OTHER COMPREHENSIVE INCOME/(LOSS)  |      |                     |                     |
| Balance, beginning of period   |      | (3,937)             | (3,893)             |
| Other comprehensive income for the period  |      | 5,315               | 636                 |
| BALANCE, END OF PERIOD   | 8    | 1,378               | (3,257)             |
| TOTAL ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY  |      | 133,063             | 120,424             |
| ATTRIBUTABLE TO NON-CONTROLLING INTERESTS  |      |                     |                     |
| Balance, beginning of period   |      | 1,470               | 1,489               |
| Net earnings for the period  |      | 36                  | 325                 |
| Distributions to non-controlling interests   |      | -                   | (600)               |
| BALANCE, END OF PERIOD   |      | 1,506               | 1,214               |
| TOTAL EQUITY   |      | 134,569             | 121,638             |

# Condensed Consolidated Statement of Cash Flows

| For the six months ended September 30 (In \$ thousands)                                  | 2016<br>(Unaudited) | 2015<br>(Unaudited)    |
|--|---------------------|------------------------|
| OPERATING ACTIVITIES   |                     |                        |
| Earnings before income taxes   | 8,208               | 3,413                  |
| Adjustments to reconcile net earnings to cash basis (Footnote (i) below)                 | (12,113)            | 9,234                  |
| Change in operating balances (Footnote (ii) below)                                       | 12,848              | (2,091                 |
| Interest income received   | 4,943               | 6,658                  |
| Dividend income received   | 813                 | 470                    |
| Income tax paid  | (8)                 | (127                   |
| CASH GENERATED FROM OPERATING ACTIVITIES   | 14,691              | 17,557                 |
| INVESTING ACTIVITIES   |                     |                        |
| Purchase of investments  | (1,248,662)         | (791,831)              |
| Sale, maturity and paydown of investments  | 1,236,154           | 771,662                |
| Purchase of subsidiary, net of cash acquired   | (1,349)             | -                      |
| Purchase of property and equipment   | (1,180)             | (922)                  |
| CASH USED IN INVESTING ACTIVITIES  | (15,037)            | (21,091)               |
| FINANCING ACTIVITIES   |                     |                        |
| Dividends paid to Shareholders   | (1,776)             | (1,595                 |
| Acquisition of shares held in Treasury   | (1,292)             | -                      |
| Distributions to non-controlling interests   | -                   | (600                   |
| CASH USED IN FINANCING ACTIVITIES  | (3,068)             | (2,195                 |
| EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH  |                     | <u> </u>               |
| AND SHORT-TERM INVESTMENTS   | (609)               | 141                    |
| NET DECREASE IN CASH AND SHORT-TERM INVESTMENTS  | (4,023)             | (5,588                 |
| CASH AND SHORT-TERM INVESTMENTS, BEGINNING OF PERIOD                                     | 34,106              | 33,095                 |
| CASH AND SHORT-TERM INVESTMENTS, END OF PERIOD   | 30,083              | 27,507                 |
| Footnotes  |                     |                        |
| (i) Interest income  | (6,404)             | (5,550)                |
| Dividend income Investment income related to Deposit administration pension plans        | (655)<br>1,265      | (387 <u>)</u><br>1,146 |
| Net realised and unrealised losses/(gains) on sale of investments                        | (8,988)             | 11,340                 |
| Amortisation of net premium on bonds<br>Net impairment losses on investments             | 865<br>491          | 653                    |
| Share of earnings of associates  | (879)               | (85)                   |
| Amortisation, depreciation and impairment Expense on vesting of stock-based compensation | 2,106<br>86         | 2,025<br>92            |
| ,  | (12,113)            | 9,234                  |
| (ii) Insurance balances receivable   | 1,663               | (34                    |
| Reinsurers' share of:<br>Claims provisions   | 9,340               | 8,487                  |
| Unearned premiums  | (2,894)             | (3,071                 |
| Other assets Deferred policy acquisition costs   | 1,138<br>180        | (781<br>(20            |
| Insurance contract liabilities   | (489)               | (2,751                 |
| Insurance balances payable   | (9,541)             | 2,144                  |
| Investment contract liabilities Accounts payable and accrued liabilities                 | 14,465<br>(1,059)   | (5,527<br>(603         |
| Post-employment benefit liability  | 45                  | 65                     |
|  | 12,848              | (2,091)                |

## Notes to the Condensed Consolidated Financial Statements

September 30, 2016

(Amounts in tables are expressed in thousands of Bermuda dollars, except for per share amounts and where otherwise stated)

#### **1** OPERATIONS

Argus Group Holdings Limited (the Company) was incorporated in Bermuda with limited liability on May 26, 2005, as a holding company and has its registered office at the Argus Building, 14 Wesley Street, Hamilton HM 11, Bermuda. The Company's shares are traded on the Bermuda Stock Exchange. At September 30, 2016, it had 1,392 shareholders; 86 percent of whom were Bermudian, holding 88 percent of the issued shares.

The Company and its subsidiaries (the Group) operates predominantly in Bermuda, Gibraltar and Malta underwriting life, health, property and casualty insurance. The Group also provides investment, savings and retirement products, and administrative services.

#### 1.1 GROUP COMPOSITION

#### LIST OF SIGNIFICANT SUBSIDIARIES

The table below provides details of the operating subsidiaries, which are directly and indirectly held by the Company:

| i<br>Name                                  | Country of ncorporation and place of business | Nature of business   | % of ownership interest held | % of ownership<br>interest held by<br>non-controlling<br>interests |
|--|---|--|------------------------------|--|
| AFL Investments Limited                    | Bermuda                                       | Investment management services   | 60%                          | 40%  |
| Argus Insurance Company Limited            | Bermuda                                       | Property and casualty insurance:<br>Home and commercial property,<br>contractors' all risks, liability, marine<br>motor and employer's indemnity | <u>-</u> ,<br>100%           | _  |
| Argus Insurance Agencies Limited           | Malta   | Insurance agency   | 100%                         | -  |
| Argus Insurance Company (Europe) Limite    | ed Gibraltar                                  | Property and casualty insurance:<br>Home and commercial property,<br>contractors' all risks, liability,<br>marine and motor                      | 100%                         | _  |
| Argus International Life Bermuda Limited   | (1) Bermuda                                   | Individual life and annuities  | 100%                         | -  |
| Argus International Life Insurance Limited | (1) Bermuda                                   | Individual life and annuities  | 74%                          | 26%  |
| Argus International Management Limited     | Bermuda                                       | Company management   | 100%                         | _  |
| Argus Investment Nominees Limited          | Bermuda                                       | Nominee company  | 60%                          | 40%  |
| Argus Management Services Limited          | Bermuda                                       | Financial and general management services  | 100%                         | -  |
| Argus Property (Europe) Limited            | Gibraltar                                     | Property holding company   | 100%                         | _  |
| Bermuda Life Insurance Company Limited     | Bermuda                                       | Pensions, group life and long-term disability insurance, individual life and annuities, group and individual health insurance                    | 100%                         | _  |
| Bermuda Life Worldwide Limited             | Bermuda                                       | Individual life and annuities  | 100%                         | -  |
| Centurion Insurance Services Limited       | Bermuda                                       | Insurance agent and licensed broke   | r 100%                       | _  |
| Island Insurance Brokers Limited           | Malta   | Licensed broker  | 100%                         | -  |
| NBHH (Keepsake) Limited                    | Bermuda                                       | Property holding company   | 100%                         | _  |
| Trott Property Limited                     | Bermuda                                       | Property holding company   | 100%                         | -  |
| Westmed Insurance Services Limited         | Gibraltar                                     | Insurance agent and licensed broke   | r 100%                       | _  |
|  |   |  |                              |  |

<sup>(1)</sup> Argus International Life Bermuda Limited also owns 100% of Argus International Life Insurance Limited's preference shares.

All subsidiaries are included in the Group condensed consolidated financial statements. The Group's voting rights percentages are the same as the ownership percentages.

#### 2 SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 BASIS OF PRESENTATION

These unaudited consolidated interim financial statements have been prepared on a condensed basis in accordance with International Accounting Standard 34 (IAS 34), Interim Financial Reporting and do not include all of the information required for full annual financial statements.

All amounts, excluding per share data or where otherwise stated, are in thousands of Bermuda dollars which is the Group's presentation currency and which are on par with US dollars.

The Condensed Consolidated Balance Sheet is presented in order of decreasing liquidity.

These condensed consolidated interim financial statements follow the same accounting policies and methods of their application as our March 31, 2016 audited financial statements and should be read in conjunction with the latter, except for the changes discussed in Note 2.2.

#### 2.2 NEW AND REVISED ACCOUNTING POLICIES AND STANDARDS

#### 2.2.1 Investment Classification

Effective April 1, 2016, the Group redesignated certain fixed income investments with a carrying value and fair value of \$350.9 million from the held-for-trading to the available-for-sale category. The valuation of these investments is based on Level 2 and 3 inputs in the fair value hierarchy, as defined in Note 4.

To the extent possible, Management intends to hold the investments for an indefinite period of time, taking into consideration the use of the assets for tactical asset/liability management. These investments are not held for the purpose of being sold or repurchased in the near term, with the intention of profiting from short-term price changes. Management believes that the users of the financial statements will be better served by redesignating these investments to available-for-sale.

Management redesignated these investments to the available-for-sale category as allowed by IAS 39, Financial Instruments. The investments were redesignated at their fair values as of April 1, 2016 and the effect of the change was applied prospectively in these financial statements from the date of redesignation.

The carrying value of the redesignated investments as of September 30, 2016 is \$261.2 million. The table below sets out the amounts recognised as Investment income on the Consolidated Statement of Operations and Other comprehensive income in respect of investments redesignated out of the held-for-trading category.

|                                     | Consolidated<br>Statement<br>of Operations | Comprehensive |
|-------------------------------------|--|---------------|
| Investment income                   | \$ 4,309                                   | \$ -          |
| Net unrealised gains on investments | -  | 5,273         |
|                                     | 4,309                                      | 5,273         |

If the investments had not been redesignated, \$5.3 million would have been recognised in Investment income on the Consolidated Statement of Operations.

The effective interest rates on trading investments redesignated as available-for-sale investments at April 1, 2016 and still held at the reporting date ranged from 0.7% to 4.1%, with expected recoverable cashflows of \$275.8 million.

#### 2.2.2 Segment Reporting

The Group is organised into operating segments based on their products and services. These operating segments mainly operate in the financial services industry. The Chief Executive Officer and the Board of Directors review the business and make strategic decisions primarily by operating segments.

Effective April 1, 2016, the Group amended the structure of the reportable segments to reflect the change in the management structure and internal financial reporting of the Group.

The Group's new reportable segments are as follows:

- (i) Employee benefits comprised of health insurance, pensions, annuities, local life and long-term disability insurance;
- (ii) Wealth management including investment and asset management, financial planning and private placement life insurance;
- (iii) Global property and casualty insurance (P&C) including fire and windstorm (home and commercial property), all risks, liability, marine, motor coverage and employer's indemnity coverage in Bermuda, Gibraltar and Malta;
- (iv) All other representing the combined operations of the remaining components of the Group comprising management companies and a holding company.

#### 2.2.3 New and Revised Accounting Standards

There are amendments to existing standards and interpretations that are mandatory for the first time for financial periods beginning April 1, 2016, as discussed in the March 31, 2016 audited financial statements. However, these do not impact the interim condensed consolidated financial statements of the Group.

#### 2.3 SEASONALITY OF OPERATIONS

The Group underwrites a range of risks, some of which are subject to potential seasonal variation. The most material of these is the Group's exposure to North Atlantic hurricanes which are largely concentrated in the second and third quarters of the fiscal year. In contrast, a majority of gross premium income written in the lines of business impacted occurs during the first quarter of the fiscal year. If any catastrophic events do occur, it is likely that the Group will share some of the market's losses, net of reinsurance.

Details of the Group's recent exposures to these lines of business are disclosed in the Group's March 2016 annual report.

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#### **3** INVESTMENTS

#### 3.1 CARRYING VALUES AND ESTIMATED FAIR VALUES OF INVESTMENTS

|                                     | SEPTEMBER 30, 2016 |               | MARCI             | H 31, 2016    |
|-------------------------------------|--------------------|---------------|-------------------|---------------|
|                                     | Carrying<br>Value  | Fair<br>Value | Carrying<br>Value | Fair<br>Value |
| Available-for-sale                  |                    |               |                   |               |
| Bonds (1)                           | 422,379            | 422,379       | -                 | -             |
| Equities                            | 18,163             | 18,163        | 2,383             | 2,383         |
|                                     | 440,542            | 440,542       | 2,383             | 2,383         |
| Investments at FVTPL <sup>(2)</sup> |                    |               |                   |               |
| Bonds (1)                           | 17,113             | 17,113        | 398,594           | 398,594       |
| Equities                            | 17,653             | 17,653        | 39,813            | 39,813        |
|                                     | 34,766             | 34,766        | 438,407           | 438,407       |
| Held-to-maturity                    |                    |               |                   |               |
| Bonds                               | 650                | 733           | 3,754             | 3,869         |
|                                     | 650                | 733           | 3,754             | 3,869         |
| Loans and receivables               |                    |               |                   |               |
| Mortgages and loans                 | 36,733             | 38,952        | 37,517            | 39,778        |
| Policy loans                        | 81                 | 81            | 81                | 81            |
|                                     | 36,814             | 39,033        | 37,598            | 39,859        |
| Derivatives                         |                    |               |                   |               |
| Interest rate swaps                 | 23                 | 23            | 103               | 103           |
| Foreign currency forward contracts  | 491                | 491           | 42                | 42            |
|                                     | 514                | 514           | 145               | 145           |
| TOTAL INVESTMENTS                   | 513,286            | 515,588       | 482,287           | 484,663       |

<sup>(1)</sup> Certain fixed income assets were redesignated from FVTPL to AFS. Refer to Note 2.2.1.

During the period, certain fixed income and equity investments classified under the held-for-trading category were sold due to portfolio reallocations, as the Group seeks to simplify and diversify its investment holdings. Most of the new investments purchased during the period were classified under available-for-sale. This is in consideration of Management's intent to hold the investments for an indefinite period of time and use the investments for tactical asset/liability management purposes, which may be sold from time to time to effectively manage interest rate exposure, prepayment risk and liquidity needs.

Included in Bonds are investments of \$164.6 million (March 2016 – \$146.8 million), which are maintained under the Interest Accumulator Separate Account. The separate account is set up to provide policyholders certain protection from creditors of the Group. These investments are included in the assets supporting the Group's deposit administration pension plans.

<sup>(2)</sup> Fair value through profit or loss (FVTPL)

#### 3.2 INVESTMENT INCOME

| FOR THE SIX MONTHS ENDED SEPTEMBER 30                              | 2016    | 2015     |
|--|---------|----------|
| Interest income  |         |          |
| Bonds – available-for-sale   | 5,611   | -        |
| Bonds – at FVTPL   | 178     | 5,258    |
| Bonds – held-to-maturity   | 90      | 115      |
| Mortgages and loans  | 372     | 151      |
| Cash and other   | 153     | 26       |
|  | 6,404   | 5,550    |
| Dividend income  |         |          |
| Equities – at FVTPL  | 655     | 303      |
| Equities – available-for-sale                                      | -       | 84       |
|  | 655     | 387      |
| Net realised and unrealised gains/(losses) on investments          |         |          |
| Bonds – available-for-sale   | 1,856   | -        |
| Bonds – at FVTPL   | 515     | (8,264)  |
| Bonds – held-to-maturity   | 49      | -        |
| Equities – at FVTPL  | 5,418   | (3,105)  |
| Equities – available-for-sale                                      | 320     | 91       |
| Derivative financial instruments                                   | 830     | (62)     |
|  | 8,988   | (11,340) |
| Other  |         |          |
| Amortisation of premium on Bonds                                   | (865)   | (653)    |
| Rental income and other  | 592     | 615      |
| Impairment charges on Mortgage and loans                           | (491)   |          |
|  | (764)   | (38)     |
| INVESTMENT INCOME/(LOSS) BEFORE DEDUCTIONS                         | 15,283  | (5,441)  |
| Deductions   |         |          |
| Investment income relating to Deposit Administration Pension Plans | (1,265) | (1,146)  |
|  | (1,265) | (1,146)  |
| TOTAL INVESTMENT INCOME/(LOSS)                                     | 14,018  | (6,587)  |

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#### 4 FAIR VALUE MEASUREMENT

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Group categorises its fair value measurements according to a three-level hierarchy. The hierarchy prioritises the inputs by the Group's valuation techniques. A level is assigned to each fair value measurement based on the lowest level input significant to the fair value measurement in its entirety. The three levels of the fair value hierarchy are defined as follows:

Level 1 – Fair value is based on unadjusted quoted prices in active markets for identical assets or liabilities. An active market is a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 – Fair value is based on inputs other than quoted prices included within Level 1 that are observable for the assets or liability, either directly or indirectly. These include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets and liabilities in inactive markets, inputs that are observable that are not prices such as interest rates and credit risks.

Level 3 – Fair value is based on valuation techniques that require one or more significant inputs that are not based on observable market inputs. These unobservable inputs reflect the Group's assumptions about market participants in pricing the assets and liabilities.

When available, quoted market prices are used to determine fair value for bonds, equities and derivatives. If quoted market prices are not available, fair value is typically based upon alternative valuation techniques such as matrix pricing, net asset valuation and discounted cash flow modelling. Broker quotes are used only when external public vendor prices are not available.

The Group has an established control framework with respect to the measurement of fair values. This included an investment validation team that has overall responsibility for overseeing all significant fair value measurements, including level 3 fair values, and reports directly to the Chief Financial Officer. The Group's investment validation process includes a review of price movements relative to the market. Any significant discrepancies are investigated and discussed with investment managers and a valuation specialist. The process also includes regular reviews of significant observable inputs and valuation adjustments. Significant valuation issues are reported to the Board.

#### 4.1 ASSETS AND LIABILITIES MEASURED AT FAIR VALUE

The following table presents fair value of the Company's assets and liabilities measured at fair value in the Condensed Consolidated Balance Sheet, categorised by level under the fair value hierarchy.

| SEPTEMBER 30, 2016                            | Level 1 | Level 2 | Level 3 | Total<br>Fair Value |
|---|---------|---------|---------|---------------------|
| ASSETS  |         |         |         |                     |
| Available-for-sale                            |         |         |         |                     |
| Bonds   |         |         |         |                     |
| US Government                                 | 61,097  | 12,474  | -       | 73,571              |
| US and local corporates                       | -       | 144,753 | -       | 144,753             |
| Municipal, other government and agency        | -       | 24,501  | -       | 24,501              |
| Foreign bonds                                 | -       | 70,102  | -       | 70,102              |
| Mortgage/asset-backed securities              | -       | 74,033  | 2,855   | 76,888              |
| Other (1)                                     | -       | 32,564  | -       | 32,564              |
|   | 61,097  | 358,427 | 2,855   | 422,379             |
| Equities                                      |         |         |         |                     |
| Global listed equities                        | 603     | -       | -       | 603                 |
| Investment in hedge funds and mutual funds    | -       | 15,250  | -       | 15,250              |
| Private equity funds and unquoted equities    | -       | -       | 2,310   | 2,310               |
|   | 603     | 15,250  | 2,310   | 18,163              |
| TOTAL AVAILABLE-FOR-SALE INVESTMENTS          | 61,700  | 373,677 | 5,165   | 440,542             |
| FVTPL - Bonds                                 |         |         |         |                     |
| US Government                                 | 11,162  | -       | -       | 11,162              |
| US and local corporates                       | -       | 1,837   | -       | 1,837               |
| Other (1)                                     | -       | 4,114   | -       | 4,114               |
|   | 11,162  | 5,951   | -       | 17,113              |
| FVTPL - Equities                              |         |         |         |                     |
| Bermuda listed equities                       | 8,664   | -       | -       | 8,664               |
| Global listed equities                        | 4,218   | -       | -       | 4,218               |
| Investment in hedge funds and mutual funds    | -       | 4,592   | 28      | 4,620               |
| Private equity funds and unquoted equities    | -       | -       | 151     | 151                 |
|   | 12,882  | 4,592   | 179     | 17,653              |
| TOTAL OF INVESTMENTS AT FVTPL                 | 24,044  | 10,543  | 179     | 34,766              |
| Derivatives                                   | -       | 514     | _       | 514                 |
| Investment properties                         | -       | 10,448  | -       | 10,448              |
|   | -       | 10,962  | -       | 10,962              |
| TOTAL ASSETS AT FAIR VALUE                    | 85,744  | 395,182 | 5,344   | 486,270             |
| LIABILITIES                                   |         |         |         |                     |
| Investment contract liabilities               | -       | 1,547   | _       | 1,547               |
| Payables arising from investment transactions | -       | 82,223  | -       | 82,223              |
| TOTAL LIABILITIES AT FAIR VALUE               | -       | 83,770  | _       | 83,770              |
| (1) to contract to be a different             |         |         |         |                     |

<sup>(1)</sup> Investment in bond funds

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| MARCH 31, 2016                                | Level 1 | Level 2 | Level 3 | Total<br>Fair Value |
|---|---------|---------|---------|---------------------|
| ASSETS  |         |         |         |                     |
| Available-for-sale – Equities                 |         |         |         |                     |
| Private equity funds and unquoted equities    | -       | -       | 2,383   | 2,383               |
| Investments at FVTPL                          |         |         |         |                     |
| Bonds   |         |         |         |                     |
| US governments and short-term investments (1) | 48,332  | 21,298  | -       | 69,630              |
| US and local corporates                       | -       | 149,853 | -       | 149,853             |
| Municipal, other government and agency        | -       | 24,149  | -       | 24,149              |
| Foreign bonds                                 | -       | 69,881  | -       | 69,881              |
| Mortgage/asset-backed securities              | -       | 53,623  | 1,551   | 55,174              |
| Other (2)                                     | -       | 29,907  | -       | 29,907              |
|   | 48,332  | 348,711 | 1,551   | 398,594             |
| Equities                                      |         |         |         |                     |
| Bermuda listed equities                       | 13,532  | -       | -       | 13,532              |
| Global listed equities                        | 5,058   | 162     | -       | 5,220               |
| Investment in hedge funds and mutual funds    | -       | 20,777  | -       | 20,777              |
| Private equity funds and unquoted equities    | -       | -       | 284     | 284                 |
|   | 18,590  | 20,939  | 284     | 39,813              |
| TOTAL OF INVESTMENT AT FVTPL                  | 66,922  | 369,650 | 1,835   | 438,407             |
| Derivatives                                   | -       | 145     | -       | 145                 |
| Investment properties                         | -       | 10,448  | -       | 10,448              |
|   | -       | 10,593  | -       | 10,593              |
| TOTAL ASSETS AT FAIR VALUE                    | 66,922  | 380,243 | 4,218   | 451,383             |
| LIABILITIES                                   |         |         |         |                     |
| Investment contract liabilities               | -       | 2,719   | _       | 2,719               |
| Payables arising from investment transactions | -       | 33,937  | -       | 33,937              |
| TOTAL LIABILITIES AT FAIR VALUE               | -       | 36,656  |         | 36,656              |
|   |         |         |         |                     |

<sup>(1)</sup> Includes investment in money market funds and other short-term investments held by investment managers

Valuation techniques used to measure fair value of the financial assets and liabilities on a recurring basis are:

- Bonds These are generally valued by third party independent pricing sources using pricing models. The significant inputs include, but are not limited to, yield curves, credit risks and spreads and measures of volatility. The Group considers these Level 2 inputs as they are corroborated with other externally obtained information. Bonds are classified under Level 2 except US treasuries and exchange traded money market funds, which are classified as Level 1. Less liquid securities such as structured mortgage/asset-backed securities are classified as Level 3. The Group uses prices provided by investment managers and brokers for all securities which do not have pricing available from independent pricing services. In general, broker-dealers and investment managers value securities through their trading desks based on observable inputs. The methodologies include mapping securities based on trade data, bids or offers, observed spreads, and performance on newly issued securities. Broker-dealers and investment managers also determine valuations by observing secondary trading of similar securities.
- Equities These consist of listed equities, unquoted equities and investments in mutual funds, hedge funds and private equity funds.

Fair values of listed equities are based on quoted prices from the exchange where they are principally traded. These are classified under Level 1. Certain equities are unquoted and are classified as Level 3, as valuation is based on cost which approximates fair value.

Investments in mutual funds and hedge funds are valued using published net asset values provided by third parties such as investment managers and administrators. The Group can redeem a portion of these investments on a regular basis and is not subject to lock-up provisions. Accordingly, these investments are classified under Level 2.

<sup>(2)</sup> Investment in bond funds

Investments in private equity funds are valued using net asset values obtained from investment managers and general partners. These investments may be subject to certain lock-up provisions. The type of underlying investments held by the investee which form the basis of the net asset valuation include assets such as private business ventures, to which the Group does not have access. The Group considers net asset values as a reasonable approximation of fair values. Accordingly, these investments are classified under Level 3.

- Included within Bonds "Other" and Equities Investments in Argus Investment Strategies Fund Ltd. totalled \$1.0 million (March 2016 \$32.2 million). For reporting purposes, these investments have been categorised as bonds and equities based on the underlying securities held. Net asset valuation for all of the funds along with client redemption are performed on a weekly basis. If the redemption request is greater than 10 percent of the fund's net asset value, the amount of the redemption can be adjusted at the fund manager's discretion. These investments are classified as Level 2.
- **Derivatives** Valuation is derived from the underlying instrument. Derivatives are subject to the same risks as that underlying instrument including liquidity, credit and market risk. Fair values are based on exchange or broker–dealer quotations, where available, or discounted cash flows, which incorporate the pricing of the underlying instrument, yield curves and other factors. These investments are classified as Level 2.
- Investment properties The fair value of investment properties was determined by external independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The independent valuers provide the fair value of the Group's investment properties annually. Fair value is based on market data from recent comparable transactions.
- Investment contract liabilities Fair value of the Deposit accounted annuity policies is determined by using valuation techniques, such as discounted cash flow methods. A variety of factors are considered in the valuation techniques, including yield curve, credit spread and default assumptions, which have market observable inputs.

The table below provides a fair value roll forward for the assets and liabilities measured at fair value for which significant unobservable inputs (Level 3) are used in the fair value measurement for the period ended September 30, 2016.

| FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2016 | INVESTMENTS |                   |                                 |                                    |       |  |
|---|-------------|-------------------|---------------------------------|------------------------------------|-------|--|
|   | At FVTPL    | At FVTPL Equities | Available-<br>for-sale<br>Bonds | Available-<br>for-sale<br>Equities | Total |  |
|   | Bonds       |                   |                                 |                                    |       |  |
| Balance, beginning of year                  | 1,551       | 284               | -                               | 2,383                              | 4,218 |  |
| Included in Net income                      | -           | (3)               | -                               | -                                  | (3)   |  |
| Included in Other comprehensive income      | -           | -                 | (8)                             | (74)                               | (82)  |  |
| Purchases                                   | -           | -                 | 2,000                           | -                                  | 2,000 |  |
| Sales                                       | -           | (101)             | (42)                            | -                                  | (143) |  |
| Re-designation of investments               | (1,551)     | -                 | 1,551                           | -                                  | _     |  |
| Transfer to Level 2                         | -           | -                 | (646)                           | -                                  | (646) |  |
|   | -           | 180               | 2,855                           | 2,309                              | 5,344 |  |

| FOR THE YEAR ENDED MARCH 31, 2016      |          |          | INVESTMENTS            |                        |       |
|--|----------|----------|------------------------|------------------------|-------|
|  | At FVTPL | At FVTPL | Available-<br>for-sale | Available-<br>for-sale |       |
|  | Bonds    | Equities | Bonds                  | Equities               | Total |
| Balance, beginning of year             | 1,057    | 313      | -                      | 2,663                  | 4,033 |
| Included in Net income                 | (5)      | (154)    | -                      | -                      | (159) |
| Included in Other comprehensive income | -        | -        | -                      | (24)                   | (24)  |
| Purchases                              | 1,100    | 126      | -                      | -                      | 1,226 |
| Transfer to Level                      | -        | (1)      | -                      | -                      | (1)   |
| Sales                                  | (601)    | -        | -                      | (256)                  | (857) |
|  | 1,551    | 284      | -                      | 2,383                  | 4,218 |

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#### 4.2 ASSETS AND LIABILITIES NOT MEASURED AT FAIR VALUE

For assets and liabilities not measured at fair value in the Condensed Consolidated Balance Sheet, the following table discloses summarised fair value information categorised by the level in the preceding hierarchy, together with the related carrying values.

| SEPTEMBER 30, 2016                        | Level 1 | Level 2 | Level 3 | Total<br>Fair Value | Carrying<br>Value |
|---|---------|---------|---------|---------------------|-------------------|
|   | Level 1 | Lever 2 | Level 3 | raii value          | value             |
| ASSETS                                    |         |         |         |                     |                   |
| Held-to-maturity bonds (1)                | -       | 733     | -       | 733                 | 650               |
| Mortgages and loans (2)                   | -       | 38,952  | -       | 38,952              | 36,733            |
| Policy loans                              | -       | 81      | -       | 81                  | 81                |
| TOTAL ASSETS DISCLOSED AT FAIR VALUE      | -       | 39,766  | -       | 39,766              | 37,464            |
| LIABILITIES                               |         |         |         |                     |                   |
| Investment contract liabilities (3)       | -       | 233,662 | -       | 233,662             | 246,903           |
| TOTAL LIABILITIES DISCLOSED AT FAIR VALUE | -       | 233,662 | -       | 233,662             | 246,903           |
|   |         |         |         |                     |                   |
| MARCH 31, 2016                            | Level 1 | Level 2 | Level 3 | Total<br>Fair Value | Carrying<br>Value |
| ASSETS                                    |         |         |         |                     |                   |
| Held-to-maturity bonds (1)                | -       | 3,869   | -       | 3,869               | 3,754             |
| Mortgages and loans (2)                   | -       | 39,778  | -       | 39,778              | 37,517            |
| Policy loans                              | -       | 81      | -       | 81                  | 81                |
| TOTAL ASSETS DISCLOSED AT FAIR VALUE      | -       | 43,728  | -       | 43,728              | 41,352            |
| LIABILITIES                               |         |         |         |                     |                   |
| Investment contract liabilities (3)       | -       | 227,542 | -       | 227,542             | 246,903           |
| TOTAL LIABILITIES DISCLOSED AT FAIR VALUE | _       | 227,542 | -       | 227,542             | 246,903           |

<sup>(1)</sup> Fair value of bonds – see Note 4.1 for valuation techniques used to measure fair value.

The carrying value of the following short-term assets and liabilities approximate fair value and are categorised as Level 2.

- Cash and short-term investments;
- Interest and dividends receivable:
- Receivable for investments sold;
- Other financial assets under Other assets;
- · Payables arising from investment transactions; and
- Accounts payable and accrued liabilities.

#### 4.3 TRANSFERS OF ASSETS AND LIABILITIES WITHIN THE FAIR VALUE HIERARCHY

The Group's policy is to record transfers of assets and liabilities between levels at their fair values as at the end of each reporting period, consistent with the date of determination of fair value. Assets are transferred out of Level 1 when they are no longer transacted with sufficient frequency and volume in an active market. Conversely, assets are transferred from Level 2 to Level 1 when transaction volume and frequency are indicative of an active market. There were no transfers between Levels 1 and 2 during the period ended September 30, 2016.

Transfers out of Level 3 of \$0.6 million, as shown on the previous page relate to fixed income investments, which were transferred to Level 2 as observable inputs became available.

<sup>(2)</sup> Fair value of mortgages and loans is determined by discounting expected future cash flows using current market rates.

<sup>(3)</sup> Fair value of Investment contract liabilities is based on the following methods:

Deposit administration pension plans – based on a discounted cash flow method. Factors considered in the valuation include current yield curve, plus appropriate spreads which have market observable inputs; and

Self-funded group health policies – the carrying value approximates the fair value due to the short-term nature of these investment contract liabilities.

### **5** OPERATING SEGMENTS

Transactions between segments are executed and priced on an arm's-length basis in a manner similar to transactions with third parties. These transactions consist primarily of rental and internal financing agreements and insurance contracts. Inter-segment income has been omitted in the following table as immaterial.

#### 5.1 RESULTS BY SEGMENT

| FOR THE SIX MONTHS ENDED SEPTEMBI | ER 30   | Employee<br>Benefits | Wealth<br>Management | Global<br>P&C | All other | Elimination | Total   |
|-----------------------------------|---------|----------------------|----------------------|---------------|-----------|-------------|---------|
| Segment revenues                  | 2016    | 59,805               | 2,875                | 16,224        | 22        | (1,450)     | 77,476  |
|                                   | 2015    | 52,443               | 14,369               | 13,888        | 4,881     | (2,071)     | 83,510  |
| Investment income                 | 2016    | 13,935               | (72)                 | 1,156         | 96        | (1,097)     | 14,018  |
|                                   | 2015    | 916                  | (4,900)              | (1,243)       | (191)     | (1,169)     | (6,587) |
| Share of earnings of associates   | 2016    | -                    | 754                  | 110           | 15        | -           | 879     |
|                                   | 2015    | -                    | (34)                 | 139           | (20)      | -           | 85      |
| TOTAL SEGMENT REVENUES            | 2016    | 73,740               | 3,557                | 17,490        | 133       | (2,547)     | 92,373  |
|                                   | 2015    | 53,359               | 9,435                | 12,784        | 4,670     | (3,240)     | 77,008  |
| Amortisation,                     | 2016    | 764                  | 282                  | 669           | 273       | 118         | 2,106   |
| depreciation and impairment       | 2015    | 794                  | 253                  | 630           | 348       | -           | 2,025   |
| Income tax expense                | 2016    | -                    | -                    | 6             | -         | -           | 6       |
|                                   | 2015    | -                    | -                    | 68            | -         | -           | 68      |
| Reportable segment                |         |                      |                      |               |           |             |         |
| earnings/(loss) attributable      | 2016    | 8,696                | 36                   | 2,459         | (2,873)   | (152)       | 8,166   |
| to shareholders, after tax        | 2015    | 6,781                | (3,533)              | 94            | (214)     | (108)       | 3,020   |
| GEOGRAPHIC INFORMATION            | ON SEGM | ENT REVE             | NUES:                |               |           |             |         |
| FOR THE SIX MONTHS ENDED SEPTEMBI | ER 30   |                      |                      |               | Bermuda   | Europe      | Total   |
| Segment revenues                  | 2016    |                      |                      |               | 84,009    | 8,364       | 92,373  |
|                                   | 2015    |                      |                      |               | 70,531    | 6,477       | 77,008  |

Management considers its external customers to be the individual policyholders and, as such, the Group is not reliant on any individual customer.

#### 5.2 ASSETS AND LIABILITIES BY SEGMENT

|  | Employee<br>Benefits | Wealth<br>Management | Global<br>P&C | All other | Elimination | Total     |
|--|----------------------|----------------------|---------------|-----------|-------------|-----------|
| SEPTEMBER 30, 2016:                    |                      |                      |               |           |             |           |
| Total General Fund Assets              | 603,749              | 32,083               | 97,221        | 151,583   | (154,721)   | 729,915   |
| Segregated Fund Assets and Liabilities | 786,990              | 683,266              | -             | -         | -           | 1,470,256 |
| Total General Fund Liabilities         | 515,979              | 17,062               | 51,152        | 18,268    | (7,115)     | 595,346   |
| MARCH 31, 2016:                        |                      |                      |               |           |             |           |
| Total General Fund Assets              | 520,189              | 34,004               | 102,363       | 159,372   | (153,147)   | 662,781   |
| Segregated Fund Assets and Liabilities | 709,518              | 689,415              | -             | -         | -           | 1,398,933 |
| Total General Fund Liabilities         | 447,004              | 19,030               | 58,385        | 21,474    | (7,139)     | 538,754   |

#### 6 POST-EMPLOYMENT BENEFIT LIABILITY

The Group operates a post-employment medical benefit plan in Bermuda which provides medical benefits to eligible retired employees and their spouses. The amount of benefits provided depends on future cost escalation and the Company meets the benefit payment obligation as it falls due. Actuarial valuation to determine the defined benefit obligation is performed quarterly.

The plan exposes the Group to actuarial risks, such as longevity risk, interest rate risk and healthcare cost inflation risks.

Responsibility for governance of the plan lies with the Company. Risks are managed through plan design and eligibility changes, which limit the size and growth of the defined benefit obligation.

The movement in the defined benefit liability is as follows:

|   | For the<br>six months<br>ended<br>September 30<br>2016 | For the year<br>ended<br>March 31<br>2016 |
|---|--|---|
| Balance, beginning of year  | 4,135  | 4,042                                     |
| Movements during the year recognised in Operating expense:              |  |   |
| Current service cost  | 44   | 94  |
| Interest cost on benefit liability                                      | 57   | 127                                       |
|   | 101  | 221                                       |
| Remeasurement during the period included in Other comprehensive income: |  |   |
| Actuarial gain arising from experience adjustment                       | (5)  | (22)                                      |
| Benefit payments  | (56)   | (106)                                     |
| BALANCE, END OF YEAR  | 4,175  | 4,135                                     |

As at September 30, 2016, the present value of the defined benefit obligation was comprised of \$1.9 million (March 2016 – \$2.0 million) relating to active employees and \$2.3 million (March 2016 – \$2.1 million) relating to members in retirement.

Components of the change in benefit liabilities year on year and other employee future benefit expense are as follows:

- (i) Current service cost represents benefits earned in the current year. These are determined with reference to the current workforce eligible for benefits and the amount of benefits to which they will be entitled upon retirement, based on the provisions of the Group's benefit plan.
- (ii) Interest cost on the benefit liability represents the increase in the liability that results from the passage of time.
- (iii) Each quarter the actuaries recalculate the benefit liability and compare it to that estimated as at the prior period end. Any differences resulting from changes in assumptions, or from plan experience being different from expectations of management at the previous year end, are considered actuarial gains or losses.

The significant actuarial assumptions in measuring the Group's accrued benefit liability are estimated as follows:

| SEPTEMBER 30                                       | MARCH 31     |
|--|--------------|
| 2016   | 2016         |
| Discount rate 2.8% Healthcare cost trend rate 6.5% | 3.2%<br>6.5% |

#### **7** EARNINGS PER SHARE

The following reflects the net earnings and share data used in the basic and diluted earnings per share computations:

|  | SEPTEMBER 30<br>2016 | SEPTEMBER 30<br>2015 |
|--|----------------------|----------------------|
| Net earnings for the period                | \$8,166              | \$3,020              |
| Weighted average outstanding common shares | 20,955,402           | 21,203,474           |
| Common shares and common equivalents       | 20,985,108           | 21,219,453           |

#### 8 COMPONENTS OF ACCUMULATED OTHER COMPREHENSIVE INCOME/(LOSS)

|   | SEPTEMBER 30<br>2016 | MARCH 31<br>2016 |
|---|----------------------|------------------|
| Remeasurement of post-employment medical benefit obligation | (1,556)              | (1,561)          |
| Available-for-sale investments                              | 6,378                | 200              |
| Investment in associates                                    | 12                   | 12               |
| Translation of financial statements of foreign operations   | (3,456)              | (2,588)          |
| TOTAL ACCUMULATED OTHER COMPREHENSIVE LOSS                  | 1,378                | (3,937)          |

#### 9 DIRECTORS AND OFFICERS HOLDINGS, SHARE OPTIONS AND RESTRICTED STOCK

At September 30, 2016 the Directors and Officers of the Company had combined interests totalling 291,486 shares out of 21,687,414 shares in issue on that date.

Rights to acquire shares in the Company were granted in the past to key employees who include executive Directors and Officers under the 2004 Stock Option Plan. No stock options have been granted since 2007. No share options were exercised during the period. On June 30, 2016, all outstanding stock options expired.

In the six-month period ended September 30, 2016 there were 15,900 restricted shares granted to Directors and Officers.

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#### 10 ACQUISITION

Effective July 1, 2016, the Group acquired Island Insurance Brokers Limited (IIBL), which became a wholly owned subsidiary of Argus Group Holdings Limited. IIBL is an insurance brokerage company based in Malta. The acquisition is in line with the Group's growth strategy on geographic diversification outside of Bermuda.

The purchase consideration is subject to certain adjustments dependent on the persistency of the book of business. €3.2 million was settled on the acquisition date, while the remaining balance is payable over the next two years. The fair value of the contingent consideration as of September 30, 2016 is €1.1 million. The contingent consideration is based on the achievement of performance-related milestones and the range of undiscounted payment outcomes is between zero and €1.2 million.

The fair value of assets acquired and liabilities assumed were as follows:

|  | In €<br>thousands | In \$<br>thousands |
|--|-------------------|--------------------|
| ASSETS                                   |                   |                    |
| Cash and cash equivalents                | 2,083             | 2,348              |
| Insurance balances receivable            | 2,831             | 3,191              |
| Fixed assets                             | 27                | 30                 |
| Customer's list                          | 4,144             | 4,671              |
| Other assets                             | 53                | 60                 |
| TOTAL ASSETS                             | 9,138             | 10,300             |
| LIABILITIES                              |                   |                    |
| Insurance balances payable               | 4,024             | 4,828              |
| Accounts payable and accrued liabilities | 774               | 581                |
| TOTAL LIABILITIES                        | 4,798             | 5,409              |
| NET ASSETS ACQUIRED                      | 4,340             | 4,891              |

Included in cash and cash equivalents is restricted cash of €2.0 million (\$2.3 million). IIBL has arrangements in place in favour of clients in order to comply with certain regulatory requirements in Malta.

The Group incurred acquisition-related costs of \$0.1 million on legal fees and due diligence costs. These costs have been included in Operating expenses on the Consolidated Statement of Operations.

#### 11 SUBSEQUENT EVENTS

The Board has declared a final dividend of nine cents per share based upon the audited financial statements of the Group for the year ended March 31, 2016. This is payable on January 24, 2017 for shareholders of record on January 10, 2017.

#### 12 COMPARATIVE FIGURES

Certain of the prior period comparative figures have been reclassified to conform to the presentation adopted for the current period.

#### **BOARD OF DIRECTORS**

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Alan R. Thomson DEPUTY CHAIRMAN

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Timothy C. Faries, B.A., LL.B, LL.M

Alison S. Hill, FCMA, CGMA CHIEF EXECUTIVE OFFICER

Sen. James S. Jardine, FCA, FCIS, ARM, JP

Marcia Scheiner, MBA

Bernhard U. Schluep, LL.M.

Robert D. Steinhoff, FCA, JP

Paul C. Wollmann, MBA, CPCU, ARe, ARM

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Alison S. Hill, FCMA, CGMA CHIEF EXECUTIVE OFFICER

Peter J. Dunkerley, FCA CHIEF FINANCIAL OFFICER

George N.H. Jones, MBA, LLB
GROUP GENERAL COUNSEL & COMPANY SECRETARY

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Andrew H. Bickham, ACII EXECUTIVE VICE PRESIDENT BROKING

Dr. Vanessa O. Borg, dba, mphil, mba, b.com CHIEF EXECUTIVE ARGUS INSURANCE AGENCIES LIMITED

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GROUP INSURANCE

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ARGUS INSURANCE COMPANY (EUROPE) LIMITED

Lawrence Pavia, FCII, ACIArb, MA MANAGING DIRECTOR ISLAND INSURANCE BROKERS LIMITED

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PRESIDENT & CHIEF EXECUTIVE OFFICER
AFL INVESTMENTS LIMITED

Sen. Lynne A. Woolridge, flmi, falu, hia HEAD OF INTERNATIONAL LIFE

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Simon Giffen, CFA, TEP
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Kellianne M. Smith, ba HEAD OF GLOBAL HUMAN RESOURCES AND ORGANISATIONAL DEVELOPMENT

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Peter J. Dunkerley

Alison S. Hill

Marcia Scheiner

Robert D. Steinhoff

Paul C. Wollmann

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Wendell S. F. Brown

Peter J. Dunkerley

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# CENTURION INSURANCE SERVICES

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Andrew H. Bickham

Peter J. Dunkerley

# ARGUS INTERNATIONAL LIFE BERMUDA LIMITED

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Peter R. Burnim

Peter J. Dunkerley

Bernhard U. Schluep

Sen. Lynne A. Woolridge

# ARGUS INTERNATIONAL LIFE INSURANCE LIMITED

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CHAIRMAN

Peter R. Burnim

Peter J. Dunkerley

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Peter J. Dunkerley\*

James M. Keyes

Henry R. Perren

Craig Rimer

\* subject to the approval of the Bermuda Monetary Authority

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CHAIRMAN

Vanessa O. Borg

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# WESTMED INSURANCE SERVICES LIMITED

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